Financial Statements of

CHILDREN'S HEALTH FOUNDATION OF VANCOUVER ISLAND

And Independent Auditors' Report thereon

Year ended March 31, 2021



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INDEPENDENT AUDITORS' REPORT

To the Members of Children's Health Foundation of Vancouver Island

Report on the Financial Statements

Opinion

We have audited the financial statements of Children's Health Foundation of Vancouver Island (the Entity), which comprise:

- the statement of financial position as at March 31, 2021
- the statement of operations and changes in fund balances for the year then ended
- the statement of cash flows for the year then ended
- and notes to the financial statements, including a summary of significant accounting policies

(hereinafter referred to as the "financial statements").

In our opinion, the accompanying financial statements, present fairly, in all material respects, the financial position of the Entity as at March 31, 2021, and its results of operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the "Auditors' Responsibilities for the Audit of the Financial Statements" section of our auditors' report.

We are independent of the Entity in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada and we have fulfilled our other ethical responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Entity's ability to continue as a going concern, disclosing as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Entity or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Entity's financial reporting process.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit.

We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion.
 - The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Entity's internal control.

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Entity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Report on Other Legal and Regulatory Requirements

As required by the Societies Act (British Columbia), we report that, in our opinion, the accounting policies applied in preparing and presenting the financial statements in accordance with Canadian accounting standards for not-for-profit organizations have been applied on a basis consistent with that of the preceding year.

Chartered Professional Accountants

Victoria, Canada July 8, 2021

KPMG LLP

Statement of Financial Position

March 31, 2021, with comparative information for 2020

	General	Restricted	Endowment		
	Fund	Funds	Fund	2021	2020
Assets					
Current assets:					
Cash	\$ 3,343,089	\$ 614,243	\$ - \$	-,,	
Accounts receivable	287,968	65,703	-	353,671	168,767
Prepaid expenses	125,651	1,671	-	127,322	88,985
	3,756,708	681,617	-	4,438,325	1,919,020
Investments (note 2)	27,398,677	12,217,287	2,846,946	42,462,910	39,770,023
Cash surrender value, life insurance policy	56,411	-	-	56,411	54,357
Capital assets (note 3)	830,499	8,223,583	-	9,054,082	6,369,666
	\$ 32,042,295	\$ 21,122,487	\$ 2,846,946 \$	56,011,728	48,113,066
Liabilities Current liabilities: Accounts payable and accrued liabilities Deferred revenue	\$ 1,307,611 -	\$ 180,900 33,275	\$ - \$	\$ 1,488,511 \$ 33,275	5 523,292 157,806
	1,307,611	214,175	-	1,521,786	681,098
Fund Balances					
Invested in capital assets	830,499	8,223,583	-	9,054,082	6,369,666
Unrestricted	5,940,811	_	-	5,940,811	1,405,371
	3,940,011				
Externally restricted	-	10,924,749	-	10,924,749	, ,
Externally restricted Internally restricted (note 4)	23,963,374	10,924,749 1,759,980	-	25,723,354	25,114,904
Externally restricted	23,963,374	1,759,980	2,846,946 2.846,946	25,723,354 2,846,946	11,695,081 25,114,904 2,846,946 47,431,968
Externally restricted Internally restricted (note 4)	-	, ,	2,846,946 2,846,946 \$ 2,846,946 \$	25,723,354 2,846,946 54,489,942	25,114,904 2,846,946 47,431,968

Commitments and contingencies (note 7)

See accompanying notes to financial statements.

Approved by the Board:

By Director Malerera Director

CHILDREN'S HEALTH FOUNDATION OF VANCOUVER ISLAND Statement of Operations and Changes in Fund Balances

Year ended March 31, 2021, with comparative information for 2020

		General	Restricted	Endowment		
		Fund	Funds	Fund	2021	2020
						(Schedule 1)
Revenue:						
Fundraising	\$	914,026 \$	3,327,851	\$ - \$	4,241,877	\$ 7,961,763
Investment income	*	3,728,673	310.437		4,039,110	1,743,995
Rentals and cost recovery		-	1,055,341	-	1,055,341	941,050
		4,642,699	4,693,629	-	9,336,328	10,646,808
Expenses:						
Grants and programs		1,141,214	3,632,209	-	4,773,423	4,766,845
Amortization of capital assets		72,756	616,621	-	689,377	680,781
Administration (note 5)		1,432,011	-	-	1,432,011	1,473,160
Fundraising (note 6)		554,313	-	-	554,313	392,934
Investment counsel and management		68,991	27,603	-	96,594	162,442
		3,269,285	4,276,433	-	7,545,718	7,476,162
Unrealized gain (loss) on investments		5,267,364		-	5,267,364	(3,009,118)
Excess of revenue over expenses		6,640,778	417,196	-	7,057,974	161,528
Fund balances, beginning of year		25,756,610	18,828,412	2,846,946	47,431,968	47,270,440
Interfund transfers (note 8 and Schedule 2)		(1,662,704)	1,662,704	-	-	-
Fund balances, end of year	\$	30,734,684 \$	20,908,312	\$ 2,846,946 \$	54,489,942	\$ 47,431,968

See accompanying notes to financial statements.

Statement of Cash Flows

Year ended March 31, 2021, with comparative information for 2020

	2021	2020
Cash provided by (used in):		
Operating activities:		
Excess of revenue over expenses	\$ 7,057,974	\$ 161,528
Add amortization which does not involve cash	689,377	680,781
Unrealized loss (gain) on investments	(5,267,364)	3,009,118
Changes in non-cash operating working capital:		
Accounts receivable and prepaid expenses	(223,241)	(74,657)
Current liabilities	840,688	63,655
	3,097,434	3,840,425
Investing activities:		
Additions to capital assets	(3,373,793)	(364,996)
Changes in investments:	,	,
Reinvested investment income	(4,025,957)	(1,740,977)
Net withdrawals from (contributions to) investments	6,600,434	(2,120,942)
Increase in cash surrender value, life insurance policy	(2,054)	(2,171)
	(801,370)	(4,229,086)
Increase (decrease) in cash	2,296,064	(388,661)
Cash, beginning of year	1,661,268	2,049,929
Cash, end of year	\$ 3,957,332	\$ 1,661,268

See accompanying notes to financial statements

Notes to Financial Statements

Year ended March 31, 2021

Children's Health Foundation of Vancouver Island (the "Foundation") is a registered charity under the Income Tax Act and is incorporated under the Societies Act (British Columbia). The primary purpose of the Foundation is to raise and invest funds to support the health and well-being of children and youth in need on Vancouver Island and the surrounding Islands.

In March 2020, the COVID-19 outbreak was declared a pandemic by the World Health Organization. The situation is dynamic and the ultimate duration and magnitude of the impact on the economy and the Foundation is not known at this time. There have been no significant adverse impacts on the Foundation's operations to date.

1. Significant accounting policies:

The financial statements of the Foundation have been prepared by management in accordance with Canadian accounting standards for not-for-profit organizations and include the following significant accounting policies:

(a) Fund accounting:

The General Fund includes investment income and fundraising revenue received for which there are no restrictions attached by the donor.

The Endowment Fund includes resources contributed for endowment where the principal must be held in perpetuity. Investment income earned on the resources of the Endowment Fund is reported in the appropriate restricted funds.

The Restricted Funds include resources subject to restrictions by the donor and amounts internally restricted by the board of directors.

(i) GR Pearkes Child Development Fund:

This fund is administered by the Foundation and relates to externally restricted funds of the former GR Pearkes Foundation, which was merged with the Foundation.

(ii) Western Communities Centres Funds - West Shore and Sooke:

These funds were established to receive externally restricted donations towards the Western Communities facilities and were used primarily to fund the capital costs of the buildings.

(iii) Jeneece Place Fund:

This fund was established to receive externally restricted donations for the construction and operation of Jeneece Place. The purpose of Jeneece Place is to provide a home away from home for families who have to travel to Victoria for medical care.

(iv) Qwalayu House Fund:

This fund was established to receive externally restricted donations for the construction and operation of Qwalayu House. The purpose of Qwalayu House is to provide a home away from home for families who have to travel to Campbell River for medical care.

Notes to Financial Statements

Year ended March 31, 2021

1. Significant accounting policies (continued):

(a) Fund accounting (continued):

(v) Jesse's House Fund:

This fund was established to receive externally restricted donations for the construction and operation of Jesse's House. The purpose of Jesse's House is to provide a home away from home for families who have to travel to Nanaimo for medical care.

(vi) Queen Alexandra Centre Fund:

This fund was established to receive externally restricted donations in support of child, youth and family programs or services that originate or are hosted by the Queen Alexandra Centre for Children's Health.

(vii) Ronald Bayne RDSP Fund:

This fund was established to support the Registered Disability Savings Plan (RDSP) program that is operated by the Vancouver Island Health Authority. The RDSP program supports families who have children with disabilities in creating a personal RDSP.

(viii) Named funds:

The Foundation administers funds of special donors in Named Funds. These funds have restrictions by the donors that prescribe the allocation of the resources to specific programs, such as scholarships, child development and research.

(ix) Other program funds:

The Foundation administers program funds (other than those specifically defined). The program funds have restrictions by the donors that prescribe the allocation of the resources to specific programs.

Notes to Financial Statements

Year ended March 31, 2021

1. Significant accounting policies (continued):

(b) Financial instruments:

Financial instruments are recorded at fair value on initial recognition. Investments that are quoted in an active market are subsequently measured at fair value and changes in fair value are recognized in excess of revenue over expenses in the period incurred. All other financial instruments are subsequently recorded at cost or amortized cost, unless management has elected to carry the instruments at fair value. The Foundation has not elected to carry any such financial instruments at fair value.

Transaction costs incurred on the acquisition of financial instruments measured subsequently at fair value are expensed as incurred. All other financial instruments are adjusted by transaction costs incurred on acquisition and financing costs, which are amortized using straight-line method.

Financial assets are assessed for impairment on an annual basis at the end of the fiscal year if there are indicators of impairment. If there is an indicator of impairment, the Foundation determines if there is a significant adverse change in the expected amount or timing of future cash flows from the financial asset. If there is a significant adverse change in the expected cash flows, the carrying value of the financial asset is reduced to the highest of the present value of the expected cash flows, the amount that could be realized from selling the financial asset or the amount the Foundation expects to realize by exercising its right to any collateral. If events and circumstances reverse in a future period, an impairment loss will be reversed to the extent of the improvement, not exceeding the initial carrying value.

(c) Capital assets:

Land:

In 1996 the Foundation recorded the transfer of three parcels of land from the Queen Alexandra Centre for Children's Health (the "Centre"). Two of the parcels are leased to Island Health under restrictive use conditions at \$1 per year for 60 years. Accordingly, the value of these two parcels is nominal and was recorded at an amount of \$1. During 2009 the third parcel was sold. During 2009 the Foundation acquired a fourth parcel of land adjacent to the Centre site and recorded the acquisition at cost.

In 2011 the Foundation entered into an agreement with Island Health which grants a license of occupation of land for the purposes of constructing and operating Jeneece Place. The term of the agreement is for 60 years, subject to various conditions of use.

In 2020 the Foundation entered into an agreement with Island Health which grants a license of occupation of land for the purposes of constructing and operating Qwalayu House. The term of the agreement is for 40 years, subject to various conditions of use.

The remaining land is recorded at cost.

Notes to Financial Statements

Year ended March 31, 2021

1. Significant accounting policies (continued):

(c) Capital assets (continued):

Buildings and equipment:

Purchased buildings and equipment are recorded at cost. Assets are amortized over their estimated useful lives using the following methods and rates:

Asset	Basis	Rate
Buildings	straight-line	20 years
Furniture and Equipment	straight-line	10 years
Machinery	straight-line	20 years
Computer equipment	declining balance	20% to 100%

When a capital asset no longer contributes to the Foundation's ability to provide services its carrying value is written down to its residual value.

Capital assets in progress are not amortized until placed into use.

(d) Revenue recognition:

The Foundation follows the restricted fund method of accounting for contributions.

Restricted contributions related to general operations are recognized as revenue of the General Fund in the year in which the related expenses are incurred. All other restricted contributions are recognized as revenue in the appropriate restricted fund when received or receivable. Restricted contributions received specifically for use in subsequent periods are deferred until the specified period in the appropriate fund. Contributions for endowment are recognized as revenue in the Endowment Fund when received or receivable.

Investment income which is required to be expended for restricted purposes is recognized in the appropriate Restricted Fund. Unrestricted investment income, including realized and unrealized gains or losses on investments, is recognized in the General Fund.

Bequests, legacies and unspecified donations are recorded when received by the Foundation.

Rental revenue is recorded on a straight-line basis over the term of the rental agreement as rental services are provided to the tenant. Rental revenue is based on a cost-recovery model.

Donations of life insurance policies are recorded as revenue when the funds are received by the Foundation. The cash surrender value of the life insurance policies and changes in the cash surrender value are recorded for those policies in which the Foundation is the beneficiary. The annual change in the aggregate cash value is recorded in the statement of operations.

Notes to Financial Statements

Year ended March 31, 2021

1. Significant accounting policies (continued):

(e) Contributed services and materials:

Volunteers contributed time during the year to assist the Foundation in carrying out its activities. Because of the difficulty of determining their fair value, contributed services and materials are not recognized in the financial statements.

(f) Use of estimates:

The preparation of financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the year. Actual results could differ from those estimates.

2. Investments:

		2021		2020
Cash and money market securities	\$	48,413	\$	97,207
Fixed income funds	·	12,259,082	•	12,335,472
Canadian equity funds		· · · -		9,937,903
Global and international equity funds		26,905,209		15,343,862
Infrastructure funds		3,250,206		2,055,579
	\$	42,462,910	\$	39,770,023
		2021		2020
Opening balance	\$	39,770,023	\$	38,917,222
Reinvested investment income	•	4,025,957	·	1,740,977
Unrealized gains (losses)		5,267,364		(3,009,118)
Net deposits (withdrawals) from investments		(6,600,434)		2,120,942
Closing balance	\$	42,462,910	\$	39,770,023

Notes to Financial Statements

Year ended March 31, 2021

3. Capital assets:

						2021		2020
			Α	ccumulated		Net book		Net book
		Cost	a	mortization		value		value
Child, Youth and Family Centres:								
Sooke Child Youth and Family Centre:								
Land	\$	120,000	\$	_	\$	120,000	\$	120,000
Building		2,151,822		1,829,330		322,492		430,082
Equipment		66,328		44,287		22,041		25,125
		2,338,150		1,873,617		464,533		575,207
West Shore Child Youth and Family Ce	ntre:							
Land		870,000		-		870,000		870,000
Building		7,016,152		5,156,276		1,859,876		2,210,684
Furniture and equipment		92,918		13,946		78,972		88,263
		7,979,070		5,170,222		2,808,848		3,168,947
Total Child, Youth, and Family Centres		10,317,220		7,043,839		3,273,381		3,744,154
Jeneece Place:								
Building		2,540,299		1,163,693		1,376,606		1,503,621
Equipment		183,386		170,957		12,429		30,768
Machinery		9,875		1,563		8,312		8,805
		2,733,560		1,336,213		1,397,347		1,543,194
Qwalayu House:								
Work in progress		3,552,855		-		3,552,855		224,583
Total restricted funds		16,603,635		8,380,052		8,223,583		5,511,931
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Unrestricted:								
Land (Gordon Head and QA Centre)		587,501		-		587,501		587,501
Buildings		278,277		199,637		78,640		92,553
Office equipment		121,955		29,215		92,740		104,936
Computer software and hardware		184,051		112,433		71,618		72,745
		1,171,784		341,285		830,499		857,735
	\$	17,775,419	\$	8,721,337	\$	9,054,082	\$	6,369,666
	Ψ	17,770,418	Ψ	0,121,001	Ψ	J,UJ+,UUZ	Ψ	0,000,000

The Foundation owns real property in four areas of southern Vancouver Island.

The two properties in Sooke and West Shore provide facilities for local community service agencies to deliver services to children, youth and their families in these communities.

Jeneece Place is situated on the grounds of the Victoria General Hospital in the Town of View Royal.

The Gordon Head properties represent the land and buildings of the Queen Alexandra Centre and properties adjacent to the Centre.

Qwalayu House is situated on the grounds of the North Island Hospital, Campbell River campus.

Notes to Financial Statements

Year ended March 31, 2021

4. Internally restricted funds:

At its Board meeting on March 13, 2019, the Board adopted a Spending and Capital Project Plan whereby the balance of \$23,032,847 was determined to be the Board Designated Minimum Capital effective April 1, 2019. This balance is to be managed internally as a form of endowment so that the capital is held to ensure the future stability of the Foundation, its assets, and the Community it serves. This balance shall grow annually at an inflationary rate determined by the Board while the income earned on the capital balance will be used to fund programs and operations. The balance at March 31, 2021 was \$23,963,374 (2020 - \$23,493,504), an increase of 2% over the prior year balance.

The other internally restricted amounts within the restricted fund are \$1,759,980 (2020 - \$1,621,400) for a capital replacement reserve.

5. Administration expenses:

Administration costs paid by the Foundation cover the following areas:

	2021	2020
Administration Communications Community investment	\$ 760,363 380,293 291,355	\$ 893,819 335,272 244,069
	\$ 1,432,011	\$ 1,473,160

Administration costs are incurred to provide core mission support. Items that fall under administration include information technology, corporate governance and strategic planning, finance, human resources, and facilities.

Communication costs include, but are not limited to, print and digital advertising, website hosting and maintenance, printing, signage and displays, promotional material, photography, and videography.

Community Investment costs includes community partner engagement, hosting leadership and professional development events, research and capacity building activities and staff wages to undertake this work.

6. Fundraising expenses:

Fundraising costs include donor relations and communications (visits, newsletters, appeals), hosting of internal and external events, fundraising administration, professional development and staff wages to undertake this work.

Notes to Financial Statements

Year ended March 31, 2021

7. Commitments and contingencies:

(a) The Foundation is committed to future payments under property management agreements. Future minimum management fees under these agreements are as follows:

2022 \$ 122,424

(b) The Foundation is committed to funding HerWay Home – Cowichan Valley, a non-judgemental health and social resource for pregnant women and mother with young children or babies, who have a history with substance use and who may be affected by mental health issues, violence, and trauma. The lead partner, Island Health, is unsure of their capacity to move forward and this project is pending a signed funding agreement

Annual maximum of:

2022 \$ 164,000 2023 \$ 347,138

(c) The Foundation is committed to funding an Infant Mental Health project that builds strong attachment between parents/caregivers and their young children and that fosters mental wellbeing of children. The focus is on increased prevention and early intervention for infants with mental health issues, especially those who have higher Adverse Childhood Experiences (ACE) scores.

Annual maximum of:

 2022
 \$ 248,000

 2023
 356,000

 2024
 356,000

(d) The Foundation is committed to funding Port Alberni Intensive Support and Engagement program working with underserved youth experiencing mental health concerns, high-risk substance use, familial or community disconnection, precarious housing and sexual violence and exploitation.

Annual maximum of:

2022 \$ 125,000 2023 \$ 125,000

Notes to Financial Statements

Year ended March 31, 2021

7. Commitments and contingencies (continued):

- (e) In 2002, the Foundation received a \$2,000,000 capital grant from the Ministry of Children and Family Development under the Human Resource Facility Act. The capital funding was provided to assist with the development of child and family services in Sooke and West Shore and it was used for the construction of facilities in the Western Communities. Based on the restrictions within the Human Resource Facility agreements, if the Western Communities properties are sold or cease to be used for the purpose the funding was provided for, at that time the Ministry may ask for repayment of the assistance based on the current value of the property. Allocation of the capital grant for each property is \$666,000 for Sooke and \$1,334,000 for Wale Road and is included in invested in capital assets.
- (f) The Foundation is committed to funding the Victoria Youth Mental Health Hub, now called Foundry Victoria, a collaborative partnership to enhance mental health services for youth in Victoria. The Foundation previously tracked grant funding to this organization based on an original commitment of \$3,000,000 over a number of years. A new multi-year funding agreement replaces the previous funding arrangement.

Annual maximum of:	
2022	\$ 225,000
2023	225,000
2024	225,000

(g) The Foundation is committed to fund Need2 Suicide Prevention programs; Youthspace.ca a digital crisis line and workshops delivered to students in Greater Victoria schools.

Annual maximum of:	
2022	\$ 50,000
2023	50,000

(h) The Foundation is committed to fund the Vancouver Island Pediatric Therapy Equipment that will allow families to borrow equipment through the child development program in their region via a shared inventory.

Annual maximum of:		
2022	\$ 105,000	C
2023	75,000	C
2024	75,000	C

Notes to Financial Statements

Year ended March 31, 2021

7. Commitments and contingencies (continued):

(i) The Foundation is committed to future payments under various contracts for service. Future minimum payments under these agreements are as follows:

Annual maximum of:

2022 \$ 380,000
2023 \$ 32,000

(j) The Foundation is committed to future payments under various contracts for the completion of the building of Qwalayu House. The remaining payments for this project are approximately \$1,600,000.

8. Interfund transfers:

Interfund transfers of \$1,662,704 were made from the general fund to fund deficits in externally restricted funds and to fund capital projects.

Within the restricted fund, interfund transfers were made to increase the internally restricted capital replacement reserves by \$40,000 for Jeneece Place, \$50,580 for the West Shore Child, Youth, and Family Centre, and \$48,000 for the Sooke Child, Youth, and Family Centre.

In addition, the general fund loaned the Qwalayu House fund \$568,829 to pay for its capital build. Once the Qwalayu House fund has raised the necessary funds it will repay the general fund. There are no terms attached to this loan.

9. Employee pension plan:

The Foundation and its employees contribute to the Municipal Pension Plan (the "Plan"), a jointly trusteed pension plan. The Board of Trustees, representing plan members and employers, is responsible for overseeing the management of the Plan, including investment of the assets and administration of benefits. The Plan is a multi-employer contributory pension plan. Basic pension benefits provided are based on a formula. As at December 31, 2019, the plan has about 213,000 active members and approximately 106,000 retired members.

Every three years an actuarial valuation is performed to assess the financial position of the plan and the adequacy of plan funding. The most recent valuation as at December 31, 2018 indicated a surplus of \$2,866 million for basic pension benefits on a going concern basis.

Due to insufficient information relating to the Foundation's share of the Plan's assets and liabilities, the Foundation accounts for the Plan as if it were a defined contribution plan. The Foundation's annual cost is represented by contributions required for the respective year. During the year, the Foundation paid \$107,164 (2020 - \$82,057) for employer contributions to the plan.

Notes to Financial Statements

Year ended March 31, 2021

10. Employee and contractor remuneration:

The BC Societies Act requires disclosure of the remuneration of directors, employees, and contractors; for employee and contractor remuneration the requirement is to disclose amounts paid to individuals whose remuneration was greater than \$75,000. For the fiscal year ending March 31, 2021, the Foundation paid remuneration of \$1,072,510 to 9 employees (2020 - \$741,636 to 6 employees), each of whom received total annual remuneration of \$75,000 or greater. There was no remuneration paid to directors in 2021 or 2020.

11. Financial instruments:

(a) Foreign currency risk:

The Foundation holds a foreign-denominated bank account and investments in equities outside of Canada which are subject to foreign exchange risk. At March 31, 2021, the Foundation held foreign accounts and investments with a fair value of \$26,908,862 (2020 - \$15,347,383).

(b) Interest rate risk:

The Foundation's exposure to interest rate risk relates to its investments in fixed income funds. The fair value of these funds is directly impacted by changes in interest rates.

(c) Credit risk:

Credit risk is the risk that a third party to a financial instrument might fail to meet its obligations under the terms of the financial instrument. The Foundation manages the risk associated with credit risk through its policy of dealing with high credit quality financial institutions. Investments are managed by external advisors in accordance with the Foundation's Investment Policy specifying the required asset mix and minimum required credit ratings of investments within the portfolio.

(d) Liquidity risk:

Liquidity risk is the risk that the Foundation will be unable to fulfill its obligations on a timely basis or at a reasonable cost. The Foundation manages its liquidity risk by monitoring its operating requirements. The Foundation prepares budget and cash flow forecasts to ensure it has sufficient funds to fulfill its obligations.

Schedule of Operations and Changes in Fund Balances

Year ended March 31, 2021, with comparative information for 2020

2021 2020 General Restricted Endowment General Restricted **Total** Fund Funds Fund Total Fund **Funds** Endowment Revenue: Fundraising \$ 4,241,877 \$ 914,026 \$ 3,327,851 \$ **\$ 7,961,763** \$ 3,036,391 \$ 3,702,173 \$ 1,223,199 4.039.110 3.728.673 1,609,015 134.980 Investment income 310.437 1,743,995 Rentals and cost recovery 1,055,341 1,055,341 941,050 941,050 9,336,328 4,642,699 4,693,629 10,646,808 4,645,406 4,778,203 1,223,199 Expenses: Grants and programs 4,773,423 1,141,214 3,632,209 3.295.889 4,766,845 1,470,956 Amortization of capital assets 689,377 72,756 616,621 680,781 69,326 611,455 Administration 1,432,011 1,432,011 1,473,160 1,473,160 Fundraising 554,313 554,313 392,934 392,934 Investment counsel and management 21,349 96,594 68,991 27,603 162,442 141,093 7,545,718 3,269,285 4,276,433 7,476,162 3,547,469 3,928,693 Unrealized gain (loss) on investments 5,267,364 5,267,364 (3,009,118)(3,009,118)Excess (deficiency) of revenue over expenses 7,057,974 6.640.778 417,196 161,528 (1,911,181)849,510 1,223,199 Fund balances, beginning of year 47,431,968 25,756,610 18,828,412 2,846,946 47,270,440 28,283,228 1,748,747 17,238,465 Other interfund transfers (1,662,704)1,662,704 (615,437)740,437 (125,000)Fund balances, end of year **\$ 54,489,942** \$ 30,734,684 \$ 20,908,312 \$ 2,846,946 **\$ 47,431,968** \$ 25,756,610 \$ 18,828,412 \$ 2,846,946

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Schedule of Changes in Fund Balances

Year ended March 31, 2021

Total Fund Balances

		Balance beginning	F	undraising	ı	nvestment income		Rentals and cost		Grants and programs, ministration.			ss (deficiency)		ransfer		Balance end
		of year		revenue	(1	net of fees)		recovery		fundraising	Amortization		er expenses		neral Fund		of year
		o. you.				101 01 1000)		rocovery		andraionig	7 11101112011011		o. expenses	001	iorar r ana		or your
Restricted:																	
Bear Essentials	\$	-	\$	60,064	\$	-	\$	-	\$	(427,019)	\$ -	\$	(366,955)	\$	366,955	\$	-
GR Pearkes Child Development		6,220,718		-		-		-		(150,000)	-		(150,000)		-		6,070,718
HerWay Home		-		99,288		-		-		(170,001)	-		(70,713)		70,713		-
Innovation in Mental Health		-		146,716		-		-		(509,358)	-		(362,642)		362,642		-
Queen Alexandra Centre		38,257		8,711		-		-		(317,812)	-		(309,101)		270,844		-
Named Funds																	
Goulding Wilson Memorial		111,447		-		29,834		-		(16,528)	-		13,306		-		124,753
Hoensen		82,012		-		4,018		-		(86,030)	-		(82,012)		-		-
Lisa Huus Memorial		170,883		50		268,490		-		(129,898)	-		138,642		-		309,525
David Mason		332,981		-		-		-		(332,981)	-		(332,981)		-		-
Vantreight		2,661		-		2,770		-		(14)	-		2,756		-		5,417
Women's Institute		16,245		250		1,335		-		(5,500)	-		(3,915)		-		12,330
Ronald Bayne RDSP Fund		-		152,762		3,743		-		(191)	-		156,314		-		156,314
Building Funds																	
Jeneece Place (Note 1)		3,503,632		142,835		-		52,683		(379,949)	(145,847)		(330,278)		(40,000)		3,133,354
Qwalayu House (Note 2)		2,984,022		717,175		-		-		(217,169)	-		500,006		568,829		4,052,857
Jesse's House		-		2,000,000		-		-		-	-		2,000,000		-		2,000,000
Sooke Child, Youth and Family Centre		575,205		-		54		283,735		(256,524)	(110,675)		(83,410)		(25,279)		466,516
West Shore Child, Youth and Family Centre		3,168,949		-		193		718,923		(660,838)	(360,099)		(301,821)		(50,580)		2,816,548
Capital Replacement Reserves		1,621,400		-		-		-		-	-		-		138,580		1,759,980
Total Restricted Funds	\$	18,828,412	\$	3,327,851	\$	310,437	\$	1,055,341	\$	(3,659,812)	\$ (616,621)	\$	417,196	\$	1,662,704	\$	20,908,312
Endowment																	
Goulding Wilson Fund	\$	201,252	\$	_	\$	_	\$	_	\$	_	\$ -	\$	_	\$	_	\$	201,252
Vantreight Endowment Fund	•	25,600	•	_	Ψ.	_	*	_	Ψ.	_	-	Ψ	_	*	_	•	25,600
Lisa Huus Endowment Fund		2,620,094		-		-		-		-	-		-		-		2,620,094
Total Endowment Funds	\$	2,846,946	•		\$		\$		\$		\$ -	\$		\$		•	2,846,946
Total Endownlent Funds	Ф	2,846,946	Þ	-	Þ	-	Þ	•	Þ	-	\$ -	Þ	-	Þ		\$	2,846,946
General	\$	25,756,610	\$	914,026	\$	8,996,037	\$	-	\$	(3,196,529)	\$ (72,756)	\$	6,640,778	\$	(1,662,704)	\$	30,734,684

Schedule 2

\$ 54,489,942

\$ 47,431,968 \$ 4,241,877 \$ 9,306,474 \$ 1,055,341 \$ (6,856,341) \$

(689,377) \$

7,057,974 \$

Note 1: Of the ending balance of \$3,133,354, \$1,397,347 represents amounts invested in capital assets. The remaining amount of \$1,736,007 represents cash restricted to fund future operations.

Note 2: Of the ending balance of \$4,052,857, \$3,552,855 represents amounts invested in capital assets. The remaining amount of \$500,002 represents cash restricted to fund future operations.